



Meeting: GWENT PUBLIC SERVICES BOARD

Report: PROPOSED FORWARD WORK PROGRAMME

Date: 1ST OCTOBER 2021

1. PURPOSE:

As we move to a regionalised Public Services Board (PSB), there is a need to establish a strategic and realistic forward work programme (**appendix 1**), that considers the discharging of statutory duties, existing work streams that sat within the previous respective five PSB's, work streams under the G10 arrangement and any new strategic priority areas of focus the Gwent PSB agrees as a board.

In addition to this, there is also work currently underway which the PSB will now have ownership of, which includes the development of the Wellbeing Assessment which will inform the next iteration of the Wellbeing plan (2023-2028).

This report aims to bring forward an outline work programme, and a position statement encompassing the key areas of work as mentioned above, for the PSB to consider and discuss.

Areas of strategic importance in the work programme, will require a clear steer from the PSB to inform the activity required, this will in turn provide GSWAG and other partnership boards with the frameworks in which to work on both regional and local issues. This will also inform the development of a robust performance management framework under the new PSB.

To help facilitate the proposed work programme, GSWAG and partners are willing to facilitate a development day/session to provide detail and oversight on thematic areas that may assist the PSB in agreeing the sequencing of the work programme. The sequencing will be helpful in terms of agreeing the priority areas of focus the board wishes to tackle collectively, and, identifying senior lead officers to work with GSWAG and steer the approach to conducting thorough reviews effectively. This will also enable new PSB members to get to know partners better, inform networking and will be particularly relevant to the stated intention to better align with other regional boards activities to ensure there is no duplication of delivery and that there is solid collaboration and connection across the region.

It is proposed that agendas will show the statutory work (Well-Being Assessment, Plan) and non-statutory work separately.

2. BACKGROUND

The Wellbeing of Future Generations (Wales) Act 2015, was the catalyst for the creation of Public Service Boards and, as part of simplifying the partnership and planning arrangement, the Wellbeing of Future Generations (Wales) Act repealed a number of previous statutory duties which required separate functions and strategies; instead, the PSBs wellbeing plan could be used as a vehicle to fulfil other statutory duties or requirements which can be discharged through the publication of a wellbeing plan.

The historic plans included:

- The requirement for local authorities to produce a Community Strategy under the Local Government (Wales) Measure 2009;
- The requirement for local authorities to produce a Children and Young People's Plan under the Children Act 2004;
- The requirement for local authorities and local health boards to produce a health and social care strategy under the National Health Service (Wales) Act 2006;

It is worth noting that; the Act does not remove the substantive duties on public bodies to take into account the needs of groups which the previous plans covered; it merely simplifies how these functions may be discharged. Statutory guidance also stipulates; "***If the inclusion of a plan or strategy in the local well-being plan does not fully meet the statutory duty to make that plan or strategy, then that duty will need to be discharged separately***".

In addition to the statutory duties, the respective five PSB's were delivering activity in-line with regional and local wellbeing priorities, some of which were at various stages of delivery and progress. Where some of this activity has impacts at a Gwent level, or requires senior leadership steer, it is logical that this will form part of the Gwent PSB work programme up to the point where the PSB agrees that the work is being/has been discharged effectively and has a solid performance management framework to ensure that accountability and ownership at the PSB level is robust and fit for purpose.

3. CURRENT POSITION

Under the Wellbeing Future Generations Act, one of the core functions of the PSB is to prepare and publish an assessment of the state of economic, social, environmental and cultural wellbeing in its area no later than a year before it publishes its wellbeing plan.

It is vital that this assessment provides an accurate analysis of the state of wellbeing in each community and in the area as a whole. There is significant weight placed on the validity of this assessment due to the impact the findings and analysis will have in choosing the objectives to be set out in the wellbeing plan. In addition, the local assessment for wellbeing should be a primary planning document for all public bodies in the area and an ongoing resource for local communities and partners. This is therefore a key area of work included in the forward work programme for the Gwent PSB.

For clarity; the draft proposed work programme for the Gwent PSB currently includes the following areas;

- Statutory Duties that sit with the respective bodies within the PSB;
- Existing work streams of previous PSBs that have been identified to be 'held' at a Gwent level;
- Recovery from the Covid-19 pandemic
- New priority areas of focus – to be determined by the Gwent PSB;
- Development of Gwent Wellbeing Assessment, which will inform the Gwent Wellbeing plan from 2023 onwards;

- Current priorities that previously sat with the G10 group, monitored by GSWAG

The PSB may also wish to set any new priority areas of work they wish to drive forward, particularly in-light of the Covid pandemic recovery and climate emergency in light of many declarations made.

It is worth noting that, the PSB has a number of statutory functions that it is required to discharge either as a formal group, or among the partners separately as responsible bodies acting in partnership, however, there are a wide range of boards and partnerships across the region who are key delivery vehicles for these duties and are effective in their respective thematic areas; the new PSB will need to satisfy itself they are content that the duties are being discharged robustly and effectively.

4. SUMMARY

The proposed draft forward work programme has a range of areas for the PSB to consider; these include a mixture of statutory duties and pre-existing work streams all of which will require senior leadership steer. The work programme also includes the partnership landscape review which will assist with the development of a robust performance management framework under the Gwent PSB, and as such assistance from the PSB in the form of a nominated senior lead officer for the work streams would be welcome to help navigate the complex landscape and secure 'buy-in' from other boards, partnerships and organisations who are active in the thematic areas.

The Gwent PSB may also wish to consider the value of a board development session in relation to statutory duties and existing work streams. This may help formulate shared learning and collective agreement on direction of travel, in relation to the draft proposed work programme for the PSB, particularly where some members may not be familiar or have the knowledge base around the required duties for which the PSB is responsible.

5. RECOMMENDATION / DISCUSSION:

Gwent PSB consider and agree the following recommendations:

- **Recommendation 1:** PSB consider the content of the draft proposed work programme and agree or update as necessary

If the PSB agrees with the content of the proposed work programme or provides additional/new streams;

- **Recommendation 2:** PSB agree to nominate senior officers who will be able to facilitate action on behalf of the PSB and to lead the thematic review of the partnership landscape to establish how each of the statutory duties are being discharged (PSB support staff will be led by the nominated Officer) **(See Appendix 2 for partnership landscape examples)**
- **Recommendation 3:** PSB to consider if they wish to have a board development session to establish clarity of the role of the board in relation to statutory functions
- **Recommendation 4:** PSB agrees to a review of the previous G10 priorities and establish if they are still the correct areas of regional focus
- **Recommendation 5:** PSB to clarify any new priority areas of work they wish to drive forward, particularly in-light of the Covid pandemic recovery and climate emergency

- **Recommendation 6:** PSB to provide a steer on any pre-existing PSB work streams that have been escalated from the five subsequent PSBs as outlined in the attached.

RESOURCES

Resource requirement at this stage will consist of GSWAG officer time and PSB nominated senior officer time requirements.

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Gwent Public Services Board – Forward Work Plan 2021/22

PART A – Public Services Board work plan

Table 1:

PSB STATUTORY DUTIES			
DUTY	ACTION REQUIRED	LEAD PSB MEMBER	TIMEFRAME
<ul style="list-style-type: none"> • Crime & Disorder Act • Children’s Act • Children & Families Measure • Mental Health Measure • VAWDASV Act 	<p>The PSB and Gwent partnership landscape review will need to establish which boards are discharging the statutory duties, how this is monitored & performance managed, and is the PSB assured they have clear governance and accountability over these duties?</p> <p>Work is required to conduct a thorough review of partnership boards’ activity, mechanics and architecture in relation to each of the statutory duties.</p> <p>The review will need to be undertaken by GSWAG officers with support from a lead PSB member</p>	<p>To be agreed by the PSB</p>	<p>To be agreed</p>

Table 2:

EXISTING LOCAL PSB ACTIVITY			
ISSUE/ACTIVITY	REQUIRED ACTION	LEAD PSB & OFFICER	TIMEFRAME
<p><u>Proposed by Monmouthshire PSB:</u></p> <p>Weaknesses have been identified in the discharging of the duties in relation to the VAWADSV Act</p>	<p>A clear set of recommendations were agreed at the final Monmouthshire PSB meeting, and it is necessary for a lead officer, agreed by the Gwent PSB, to take forward these actions working with the chair of the VAWADSV board, CSP and Safeguarding Leads, to ensure the recommendations are implemented effectively. <i>[detailed recommendations available on request]</i></p> <p>This work will also form part of the regional partnership landscape review and PSB statutory duties function</p>	<p>Lead officer currently: Chief Superintendent Tom Harding – Gwent Police on behalf of Mon PSB</p>	<p>December 2021</p>
<p><u>All Gwent PSB's</u></p>	<p>Domestic Homicide Reviews</p> <p>Gwent has an established and effective Domestic Homicide Review practice, developed and undertaken in partnership with the VAWDASV boards and community safety colleagues.</p> <p>A panel within the Gwent Safeguarding Board of designated professionals with the necessary experience undertake this on-behalf of statutory responsible leads as part of the integrated safeguarding assessment process. This means professionals make a determination and not community safety partnerships. The process works well and minimises duplication of reviews.</p> <p>Following a recent incident in Torfaen, whereby the panel did not recommend a review take place and subsequently approved by the Torfaen PSB (and subsequently agreed by the</p>	<p>Gwent Safeguarding Board Individual LA CS leads</p>	

	<p>Home Office). The process was challenged and an instruction made by the Home Secretary to undertake a review. This is being undertaken.</p> <p>In terms of the PSB work programme</p> <ul style="list-style-type: none"> • Relationship and ongoing development of safeguarding as a core base for undertaking DHR’s in Gwent • How will this impact across Gwent and relationship with WG • What will be the future approach 		
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Table 3:

PSB CURRENT & NEW PRIORITIES			
ITEM	ACTION REQUIRED	LEAD PSB MEMBER	TIMEFRAME
Development of the WB Assessment to inform the Wellbeing plan from 2023	Three thematic sub-groups have been formed via GSWAG to develop the WB Assessment	Overseen by all PSB members GSWAG officers leading and reporting to PSB	First draft due December 2021
Development of the Gwent Wellbeing Plan for 2023 onwards	Three thematic sub-groups have been formed via GSWAG to develop the WB Assessment	Overseen by all PSB members GSWAG officers leading and reporting to PSB	First draft due summer 2023
Development of regional scrutiny of the Gwent PSB	GSWAG Governance Group to develop with Monitoring Officers		First draft December 2021
Recovering from Covid – 19 Pandemic	Opportunities for regional working to address common recovery work streams/strategies across the Gwent region		TBC

Part B – Additional PSB Activity Work Plan

Table 4:

GWENT PSB - Additional Activity formerly conducted as the G10 board			
ITEM	ACTION REQUIRED	LEAD PSB MEMBER	TIMEFRAME
<ul style="list-style-type: none"> • Gwent Green Grid • Climate Ready Gwent • Reducing Cancer Inequalities • Gov Tech, Rural transport and isolation 	None at this stage, work progressing as per programme requirements and aims	All PSB members GSWAG officers/organisations leading each work stream	On-going
Active Travel Charter	Although the staff survey was placed on hold by G10 the group continue to meet and implement the 15 commitments in the Charter.		On-going

Previous G10 actions for information:

Table 5:

	Date of G10	Item	Action	Lead Officer	Complete?
64	28/9/20	Substance Misuse- A Gwent Wide Approach	PK will arrange one to one discussions with Chief Executives and Leaders to ensure how we maximise the use of the £9m funding from the APB. <i>Update June 2021 -A presentation has been delivered to G10 – on-going conversations taking place with ABUHB re use of budget and impact on communities.</i>	Pam Kelly	Yes
66	9/12/20	Sharing of Estate	CH will introduce her Head of Property to PK to update on discussions in Caerphilly so that the working group can move forward in the same way.PK will keep G10 informed. <i>Update June 2021- Initial meeting has taken place, further meeting to take place in Sept. TOR will be shared with G10 as an agenda item once finalised.</i>	Christina Harrhy/Pam Kelly	Yes
73	9/6/21	Regional PSB Update	JM will arrange to meet with WG and FG Office to discuss formation of a Gwent PSB and their role in the PSB going forward.	JM	
74	9/6/21	Regional PSB Update	KP confirmed that there will be a common ToR in place for the LDPs and will ensure these will be provided for the first meeting also.	GSWAG	
75	9/6/21	Regional PSB Update	KP will update the ToR to reflect that there will be a Vice Chair also on a 2 year rotation.	KP	
76	9/6/21	GSWAG Work Programme	G10 agreed that an audit of the Wellbeing & Future Generations Act work being undertaken across partner organisations be added to the GSWAG work programme.	TMck/ GSWAG	

GWENT PSB 1.10.21

AGENDA ITEM 05

77	9/6/21	A Healthier Gwent	SA to come back to Gwent PSB with a set of draft objectives for agreement.	SA	
78	9/6/21	Fire deaths & Injuries	HJ will link with GSWAG in order to add date sharing across partners to the list of GSWAG/PSB priorities for the future	HJ/ GSWAG	

Figure 1: Gwent Partnership Landscape – mapped against statutory duties

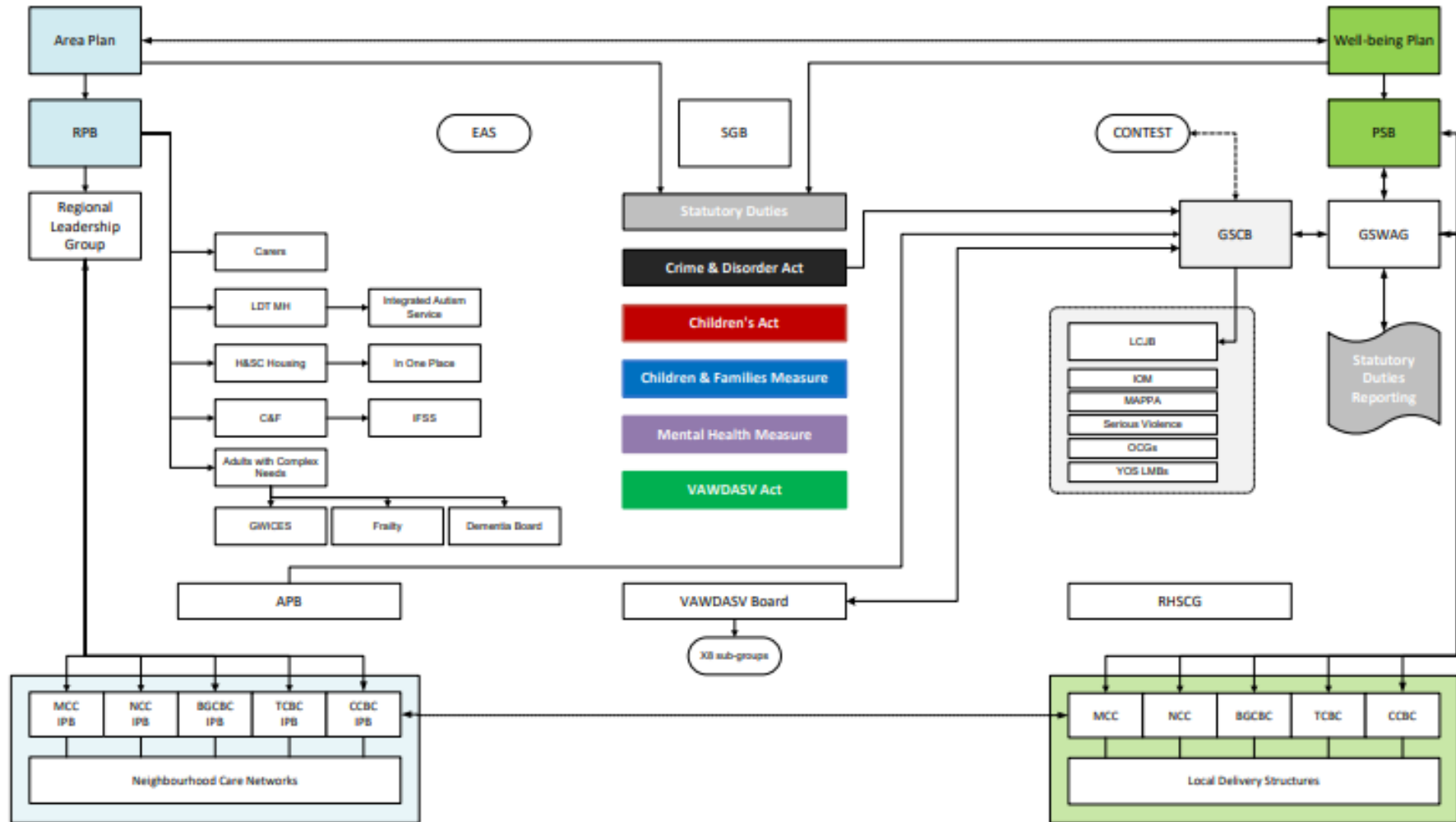
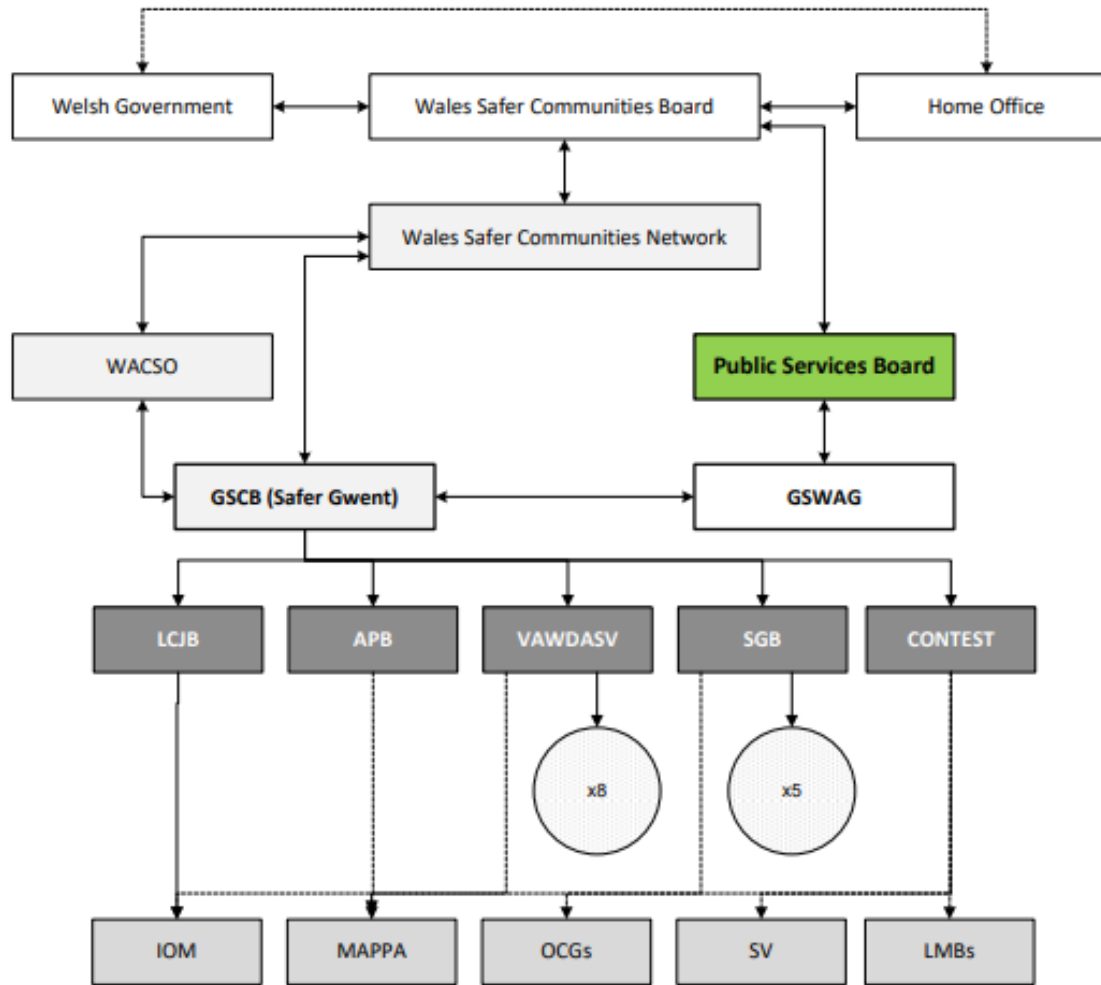


Figure 2: Community Safety Landscape (DRAFT) – mapped against boards that deliver elements of the Crime & Disorder Act duties showing Gwent PSB position



Abbreviations:**Diagram 1:**

1. RPB	Regional Partnership Board
2. EAS	Education Achievement Service
3. SGB	Safeguarding Board
4. PSB	Public Service Board
5. LD & MH	Learning disabilities & Mental Health Partnership
6. H&SC Housing	Health & Social Care Housing Board
7. C&F	Children & Families Strategic Partnership Board
8. IFSS	Integrated Families Support Service
9. GWICES	Gwent Wide Integrated Community Equipment Service
10. RHSCG	Regional Housing Strategic Coordination Group
11. IPB	Integrated Partnership Board (x 5)
12. NCNs	Neighbourhood Care Networks

Diagram 2:

13. WACSO	Wales Association of Community Safety Officers
14. GSCB	Gwent Safer Communities Board (formerly Safer Gwent)
15. GSWAG	Gwent Strategic Wellbeing Assessment Group
16. LCJB	Local Criminal Justice Board
17. APB	Area Planning Board
18. VAWDASV	Violence Against Women, Domestic Abuse and Sexual Violence
19. SBG	Safeguarding Board
20. IOM	Integrated Offender Management
21. MAPP	Multi-agency Public Protection Arrangements
22. OCGs	Organised Crime Groups
23. SV	Serious Violence (new duty)
24. LMBs	Local Management Boards (Youth Offending Services)